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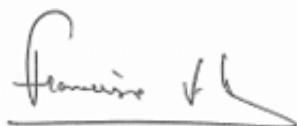
The Faculty of INSEAD certifies that

Bart A PATTYN

has successfully completed the requirements
to be awarded the

**Certificate
in Corporate Governance**

October 2025



Francisco Veloso
Dean



Annet Aris
Academic Director INSEAD
Corporate Governance Centre